## DAIKIN U.S. CORPORATION



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Ex Parte Communication Memorandum

To whom it may concern:

On July 28, Daikin North America LLC and Goodman Manufacturing Company, L.P. hosted Department of Energy Secretary Rick Perry and some of his staff for a tour of Daikin's new Daikin Texas Technology Park in Waller, Texas.

## **Summary of the Tour**

The \$500 million Daikin Texas Technology Park (DTTP) officially opened on May 24, 2017. The facility is one of the largest manufacturing plants in the United States. At the DTTP, Daikin assembles residential and commercial heating, ventilation and air conditioning (HVAC) products, including residential natural gas furnaces, residential central air conditioners and heat pumps, and commercial variable refrigerant volume (VRV) equipment. Along with manufacturing, the facility contains logistics, customer service, research and development and other business functions, as well as product showrooms.

Upon arrival, the Secretary and his staff were briefed by senior executives about Daikin's global footprint, and a history of Daikin's investments in the United States, including the DTTP.

In attendance at the meeting from Daikin were the following:

Name	Title
Takeshi "Tesh" Ebisu	President and CEO, Goodman Holding Company
Mike Schwartz	Chief Executive Officer, Daikin Applied (Plymouth, MN)
Nathan Walker	Senior Vice President, Goodman Holding Company
Sam Bikman	Senior Vice President, Goodman Holding Company
Kou Ishitani	Senior Vice President of Manufacturing, Goodman Holding Company
Eddie Arai	Manager, Translation Services
Larry Blackburn	Executive Vice President and President, Goodman Business Unit, Goodman
	Holding Company
Kari Durham	Senior Vice President, Human Resources, Goodman Holding Company
James Kistler	Vice President of Engineering, Goodman Holding Company
Charlie McCrudden	Director of Government Affairs, Daikin US Corporation
Dave Calabrese	Senior Vice President, Daikin US Corporation
Kurt Heim	Director, Strategic Planning and Analysis, Goodman Holding Company
John Green	Vice President of Logistics, Goodman Holding Company
Rusty Tharp	Director of Regulatory Affairs, Goodman Holding Company

In attendance from the Department of Energy were:

Name Title

Rick Perry Secretary, US Department of Energy
Luke Wallwork Special Assistant to the Secretary

Shaylyn Hynes Communications Director

Kevin Jayne Special Advisor to the Secretary

The tour included a visit to the Daikin and Goodman® brand product showrooms where the Secretary viewed residential furnaces, central air conditioners units, air source heat pumps, air handler units, mini-split systems and VRV products. The factory tour passed by fabrication and assembly areas and the distribution center at the north end of the building. Next, the tour viewed the research and development laboratories.

During the executive briefing and the tour, Daikin staff indicated whether certain products on display or being manufactured were subject to existing or pending standards or test procedures under the Energy Policy and Conservation Act. In "walk along" conversations with the Secretary and his staff, Daikin staff discussed previous and ongoing rulemakings where Daikin and Goodman staff summarized and reiterated filed comments.